

POLICY TYPE: GOVERNANCE PROCESS  
POLICY TITLE: G1 - GOVERNING STYLE  
ADOPTED: 4-08  
LAST REVISED: 7-25

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*The Board will govern in a way that (1) emphasizes future vision (more than past or present), (2) emphasizes initiative and strategic leadership (not operational detail), (3) provides clear distinctions of Board and management roles, and (4) deliberates in many voices but governs in one voice.*

Accordingly:

- G1.1 The Board will direct the cooperative through careful establishment of written policies reflecting the Board's values about ends to be achieved and means to be avoided, with a focus on intended long-term effects rather than on the administrative or programmatic means of attaining those effects.
- G1.2 The Board will cultivate a sense of group responsibility for excellence in governing. The Board will allow no Board member or committee to hinder or be an excuse for not fulfilling Board commitments or following Board policy. The board will not use the expertise of individual members to substitute for the judgment of the board, although the expertise of individual members may be used to enhance the understanding of the board as a body.
- G1.3 The Board will enforce upon itself whatever discipline is needed to govern with excellence. Discipline will apply to matters such as attendance, preparation, policy making-principles and following board-defined procedures of board operation, respect of roles and ensuring the continuance of governance capability.
- G1.4 The Board will monitor and discuss the Board's process and performance at each meeting. Self-monitoring will include comparison of Board activity and discipline to Board policies on Governance Process and Board-General Manager Delegation.
  - G1.4.1 Each month, the board will review the policy according to the board calendar. This includes the review of the policy of the month preceding the current meeting.